



Hawaii Public Housing Authority
State of Hawaii

RFP No. PMB-2016-04

Request for Proposals for Property Management and
Maintenance Services for the Affordable Rental Housing
Property Known as Ke Kumu Ekahi on the Island of Hawaii

Issued March 18, 2016



Notice to Offerors
(Chapter 103D, Hawaii Revised Statutes)

REQUEST FOR PROPOSALS (RFP) No. RFP PMB-2016-04

Notice is hereby given that pursuant to chapter 103D, Hawaii Revised Statutes ("HRS"), the Hawaii Public Housing Authority ("HPHA"), will be accepting sealed proposals for: **Property Management and Maintenance Services for the Affordable Rental Housing Property Known as Ke Kumu Ekahi on the Island of Hawaii.**

Property	Address	Designation	No. of Units
Ke Kumu Ekahi	68-3340 Ke Kumu Place Waikoloa, HI 96738	Family	48

The Request for Proposals may be picked up at the HPHA's Contract and Procurement Office located at 1002 North School Street, Building D, Honolulu, Hawaii 96817 or downloaded at the HPHA website at: www.hpha.hawaii.gov beginning Friday, March 18, 2016. Interested offerors must be licensed in the State of Hawaii to manage real property and have experience in managing affordable rental housing properties.

The HPHA's Contract and Procurement Office will conduct a Pre-Proposal Conference from 3:00 p.m. to 4:00 p.m. Hawaii Standard Time (HST) at Ke Kumu Ekahi, 68-3520 Ke Kumu Place, Waikoloa, Hawaii 96738, Wednesday, March 30, 2016 with a site inspection to follow at approximately 4:15 p.m. HST. The HPHA strongly recommends that all interested offerors attend.

Sealed proposals will be received at the HPHA's Central Files Office at 1002 N. School Street, Bldg. D, Honolulu, Hawaii 96817 until 4:00 p.m. HST on Thursday, April 21, 2016. Electronic mail and facsimile transmissions **shall not** be accepted. The official receipt time for all proposals shall be the date/time stamp of the HPHA. Deliveries by private mail services, such as Federal Express, shall be considered hand deliveries. All mail-in proposals delivered by the United States Postal Service **must be received** not later than 4:00 p.m. HST, Thursday, April 21, 2016.

The HPHA reserves the right to reject any or all proposals and to accept the proposals in whole or part in the best interest of the State. Questions relating to this solicitation shall be directed to Rick Sogawa, RFP Coordinator at (808) 832-6038.

HAWAII PUBLIC HOUSING AUTHORITY

Hakim Ouansafi
Executive Director



RFP Table of Contents

Section 1 – Administrative Overview

I.	Authority	1
II.	RFP Organization	1
III.	Contracting Office	2
IV.	Procurement Timeline.....	2
V.	Pre-Proposal Conference and Site Inspection.....	3
VI.	Submission of Questions	3
VII.	Submission of Sealed Proposals	3
VIII.	Discussions with Offerors Prior to Submission	7
IX.	Opening of Proposals	7
X.	Additional Materials and Documentation	7
XI.	RFP Amendments	7
XII.	Additional Terms and Conditions.....	7
XIII.	Cancellation of Request for Proposals.....	7
XIV.	Costs for Proposal Preparation.....	8
XV.	Mistakes in Proposals.....	8
XVI.	Rejection of Proposals.....	8
XVII.	Notice of Award	8
XVIII.	Protests	9
XIX.	Availability of Funds.....	10
XX.	Monitoring and Evaluation	10
XXI.	General and Special Conditions of the Contract.....	11
XXII.	Cost Principles.....	11
XXIII.	Campaign Contributions by State and County Contractors	11

Section 2 – Scope of Work and Specifications

A.	Introduction	
A.	Purpose or Need	13
B.	Area of the Service.....	14
C.	Funding Source and Period of Availability.....	14
B.	General Requirements	
A.	Qualifying Requirement.....	15
B.	Type of Contract.....	21
C.	Single or Multiple Contracts to be Awarded	22
D.	Single or Multi-Term Contracts to be Awarded.....	22
E.	Contract Price Adjustments.....	23
C.	Contract Monitoring	
A.	Monitoring	24
B.	Damages.....	25
C.	Termination	25

D.	Scope of Work	
A.	Management Requirements	25
B.	Administrative Requirements & Qualifications.....	28
C.	Property Management Services	34

Section 3 – Proposal Forms and Instructions

I.	General Instructions	48
II.	Proposal Forms.....	49
III.	Proposal Application	50
IV.	General Conditions	

Section 4 – Proposal Evaluation and Award

I.	Proposal Evaluation	58
II.	Mandatory Requirements.....	60
III.	Financial Review	60
IV.	Technical Review	61
V.	Method of Award	62

Section 5 – Attachments

1.	Summary of Physical Characteristics of Ke Kumu Ekahi
2.	Property Site Map
3.	Sample of Various Reporting Forms
4.	Sample Rental Agreement
5.	Sample Contract for Goods and Services Based on Competitive Sealed Proposals
6.	Sample Contract – Attachment S1, Scope of Services
7.	Sample Contract– Attachment S2, Compensation and Payment Schedule
8.	Sample Contract – Attachment S3, Time of Performance
9.	Sample Contract – Attachment S4, Certificate of Exemption from Civil Service
10.	Sample Contract – Attachment S5, Special Conditions
11.	General Conditions, State AG-008 103D
12.	Price Proposal Format
13.	Wage Certificate
14.	Position Descriptions and Current Wage Rates
15.	Examples of Property and Management Fee Costs
16.	Rental Assistance Handbook
17.	Sample Transmittal Letter
18.	Hawaii State Government 2016/2017 Holiday Schedule
19.	Refuse Collection Service Schedule
20.	Proposal Submittal Checklist

Section 1

Administrative Overview

Section 1

Administrative Overview

I. Authority

The Hawaii State Legislature established the Hawaii Public Housing Authority (“HPHA”) under chapter 356D, HRS. The HPHA provides low income housing in the State of Hawaii and is administratively attached to the Department of Human Services. The HPHA is a public body and a body corporate and politic of the State of Hawaii. The HPHA’s role is to address the housing needs of families in Hawaii. The HPHA seeks to competitively procure property management and maintenance services for the affordable rental housing property known as Ke Kumu Ekahi in Waikoloa, Hawaii.

A determination has been made that the HPHA is unable to secure services through a low bid process. Factors included in the determination were 1) Price is not the primary consideration in determining an award; 2) The resulting Contract needs to be other than a fixed-price type; 3) The specifications for the services cannot be sufficiently described through a low bid process; 4) Oral or written discussions need to be conducted with interested offerors concerning their proposals; 5) Interested offerors may need to revise their proposals, including price; and 6) The award needs to be based on a comparative evaluation in order to determine the most advantageous offering to the State. To that end, a low bid process is not practicable to the State to secure property management and maintenance services for Ke Kumu Ekahi.

This Request For Proposals (“RFP”) is issued under the provisions of chapter 103D, HRS, and the related administrative rules. Interested offerors are charged with presumptive knowledge of all requirements of the cited authorities. Submission of a proposal by an interested offeror shall constitute admission of such knowledge on the part of such interested offeror.

II. RFP Organization

This RFP is organized into five (5) sections:

- Section 1 Administrative Overview – Provides interested offerors with an overview of the procurement and contracting process.
- Section 2 Scope of Work – Provides interested offerors with a general description of the tasks to be performed, delineates interested offeror’s responsibilities, and defines deliverables as applicable.
- Section 3 Proposal Form and Instructions – Describes the required format and content for the proposal.

Section 4 Proposal Evaluation & Award– Describes how proposals will be evaluated.

Section 5 Attachments

III. Contracting Office

The Contracting Office is responsible for overseeing the procurement and executing the Contract resulting from this RFP. The Contracting Office is:

Hawaii Public Housing Authority
Contract and Procurement Office
1002 North School Street, Bldg. D
Honolulu, Hawaii 96817

Telephone: (808) 832-6038

The RFP Coordinator or his/her designated representative is listed below:

Mr. Rick Sogawa
Hawaii Public Housing Authority
Contract and Procurement Office
1002 North School Street, Bldg. D
Honolulu, Hawaii 96817

Telephone: (808) 832-6038
Fax: (808) 832-6039

Email: rick.t.sogawa@hawaii.gov

The HPHA reserves the right to change the RFP Coordinator without prior written notice.

The Property Management and Maintenance Services Branch (PMMSB) is the office responsible for administering and monitoring the resulting Contract. The designated Contract Administrator or his/her designated representative is responsible for monitoring the activities performed under the Contract and is listed as follows:

Mr. Earl Nakaya
Hawaii Public Housing Authority
Property Management and Maintenance Services Branch
1002 North School Street, Bldg. E
Honolulu, Hawaii 96817

Telephone: (808) 832-4677

Email: earl.k.nakaya@hawaii.gov

The HPHA reserves the right to change the Contract Administrator. Any changes to the Contract Administrator or his/her designated representative shall be provided in writing to the Successful Offeror. Once the Successful Offeror has assumed management responsibilities for Ke Kumu Ekahi, all communications regarding approvals, reports, and requests will be directed to the Contract Administrator.

IV. Procurement Timeline

<u>Activity</u>	<u>Scheduled Dates</u>
Public notice announcing RFP	March 18, 2016
Distribution of proposal specs/proposal form	March 18, 2016
Pre-Proposal Conference and Site Inspection	March 30, 2016
Deadline to submit written inquires	April 7, 2016
State response to written inquires	April 14, 2016
Proposal submittal deadlines	April 21, 2016; 4:00 p.m. HST
Proposal review	April 2016
Notice of award	May 2016
Contract execution	May 2016
Start of services	May 31, 2016, 12:01 p.m., HST

The HPHA reserves the right to amend or revise the timetable without prior written notice when it is in the best interests of the State.

V. Pre-Proposal Conference and Site Inspection

The HPHA Contract and Procurement Office will conduct a Pre-Proposal Conference from 3:00 p.m. to 4:00 p.m., HST on Wednesday, March 30, 2016 at Ke Kumu Ekahi, 68-3520 Ke Kumu Place, Waikoloa, Hawaii 96738 with a site inspection to follow at approximately 4:15 p.m. HST or at the conclusion of the Pre-Proposal Conference. The HPHA strongly recommends that all interested offerors attend.

Prior to submittal of the proposal, it is highly recommended that interested offerors inspect the properties to become familiar with existing conditions, and the extent and nature of work to be performed. No additional compensation will be allowed by reason of any misunderstanding or error regarding site conditions, project layout or work to be performed.

Impromptu questions will be permitted at the Pre-Proposal Conference and site inspection and verbal answers may be provided. Verbal answers provided by the HPHA are not binding and only intended for general guidance purposes. Formal written responses to substantive questions will be provided to each registered interested offeror as set forth in Section VI of this RFP.

VI. Submission of Questions

Interested offerors may submit written questions to the RFP Coordinator identified in Section 1 of this RFP. The deadline for submission of written questions is Thursday, April 7, 2016. All written questions will receive a written response from the HPHA. The HPHA does not guarantee receipt of questions submitted via electronic mail. The HPHA's responses to written questions shall be issued as an addendum to the RFP and will be sent to all registered interested offerors via mail, electronic mail, or facsimile not later than Thursday, April 7, 2016. Any changes to the RFP will be issued as an addendum to this RFP.

VII. Submission of Sealed Proposals

- A. **Forms/Formats.** Proposal forms and formats such as the price proposal are included in Section 5 – Attachments of this RFP.
- B. **Proposal Submittal.** Sealed proposals shall be received at the HPHA Central Files Office at 1002 N. School Street, Bldg. D, Honolulu, Hawaii 96817 not later than 4:00 p.m. HST, Thursday, April 21, 2016. Electronic mail and facsimile transmissions **shall not** be accepted. The official receipt date/time shall be the date/time stamped at the HPHA Central Files Office for mail-in and hand-delivered proposals. Deliveries by private mail services, such as Federal Express, shall be considered hand deliveries. All mail-in proposals delivered by the United States Postal Service **must be received** not later than 4:00 p.m. HST, Thursday, April 21, 2016. **Electronic submissions such as electronic mail and facsimile transmissions shall not be accepted.**

Sealed Proposals should be addressed to:

Hawaii Public Housing Authority
1002 N. School Street
Central Files Office, Building D
Honolulu, Hawaii 96817
Attn: Mr. Rick Sogawa, RFP Coordinator

The register of proposals and proposals received shall be made available for public inspection after award of the Contract.

- C. **Pre-opening Modification or Withdrawal.** Proposals may be modified or withdrawn prior to the deadline for submittal of proposals by written notice to modify or withdraw the proposal. All requests for modifications shall be sealed, accompanied by the actual modifications to the proposals and signed by an authorized representative in accordance with section 3-122-16.07, Hawaii Administrative Rules (HAR).

The written request must be submitted to the HPHA, Contract and Procurement Office, 1002 North School Street, Bldg D, Honolulu, Hawaii 96817 and time stamped by the HPHA. Modifications and/or withdrawals shall be clearly marked and must be received by the HPHA not later than 4:00 p.m. HST, Thursday, April 21, 2016.

- D. **Wages and Labor Law Compliance.** Prior to entering into a Contract in excess of \$25,000, an interested offeror shall certify that it complies with section 103-55, HRS, wages, hours, and working conditions of employees of contractors performing services. Section 103-55, HRS, provides that the services to be performed shall be performed by employees paid at wages

not less than wages paid to public officers and employees for similar work. Interested offerors are further advised that in the event of an increase in wages for public employees performing similar work during the period of the Contract, the Successful Offeror shall be obligated to provide such increased wages.

Interested offerors shall complete and submit the attached Wage Certification certifying that the services required will be performed pursuant to section 103-55, HRS. See Attachment 13.

The Successful Offeror shall be further obligated to notify its employees performing work under this Contract regarding the provisions of section 103-55, HRS, and the current wage rates for public employees performing similar work. The Successful Offeror may meet this obligation by posting a written notice to this effect in the Successful Offeror's place of business in an area accessible to all employees.

Interested offerors are strongly encouraged to account for salary increases as posted by the State Department of Human Resources Development (DHRD). **The HPHA will only consider requests for wage increases as a result of wage increases to public officers and employees during the contract period or any option period that are not currently published.** At the release of this solicitation, the effective wages for State employees performing similar work have been published by the DHRD. See Attachment 14.

If wages increase after the execution of the Contract, the Successful Offeror may request an increase in contract price in order to correspondingly increase the wages of the Successful Offeror's employees performing the work, including any increase in costs for benefits required by law that are automatically increased as a result of increased wages, including without limitation, federal old age benefits, workers' compensation, temporary disability insurance, unemployment insurance, and prepaid health insurance.

The Successful Offeror shall not be paid for any reimbursement of retroactive pay negotiated by the State. The Successful Offeror's request for the increase must meet the following criteria:

1. If the Successful Offeror's hourly wage rate is greater than the prevailing State wage at the time of the offer submittal, the Successful Offeror's requests for increase shall not be considered.
2. If the Successful Offeror must or must have provided documentation to show that it is in compliance with section 103-55, HRS, at the time of the request including that its employees are being paid no less than the known wage of the State position listed herein. Documentation shall

include the employees' payroll records and a statement that the employees are performing services under the Contract.

3. Request for a wage increase must be made in writing to the HPHA on a timely basis:

- a. Request for a wage increase for the initial Contract period must be made as soon as practicable after the State wage agreements are made public. Approved requests will be retroactive to the date of increase for the State employees with adequate documentation that the Successful Offeror provided its employees a wage increase.
- b. Request for a wage increase for an option period of the Contract must be made prior to the start of the option period. To obtain the current wage information download the information from the Department of Human Resource Development's website at the following address:

<http://dhrd.hawaii.gov/state-hr-professionals/class-and-comp/salary-schedules/>

It is the sole responsibility of the Successful Offeror to comply with section 103-55, HRS.

- E. **Confidential Information.** If an interested offeror believes that any portion of a proposal contains information that should be withheld as confidential, the interested offeror shall request in writing nondisclosure of designated proprietary data to be confidential and provide justification to support the designation of confidentiality. Such data shall accompany the proposal, be clearly marked, and shall be readily separable from the proposal documents to facilitate eventual public inspection of the non-confidential sections of the proposal documents. Note that **price and the provision of the minimum required services are not considered confidential and will not be withheld.**

Interested offerors that chose to identify portions of their proposal as confidential shall be responsible to ensure that price and the minimum services are not included. The HPHA will not make any determination of confidentiality for the interested offeror.

If a proposal is marked confidential in its entirety, the HPHA will not make a determination of confidentiality and will refer the request for information to the State Office of Information Practices.

- F. **Exceptions.** Interested offerors shall list in their proposal any exceptions made to the terms, conditions, specifications, or other requirements listed herein. Interested offerors must reference the RFP section where the

exception is made, provide a description of the exception made, and any proposed alternative. The HPHA shall retain the right to grant exceptions to discretionary policies. Requests for exceptions to State, Federal, or local laws shall not be approved.

G. Information shall be made confidential as permitted by law.

VIII. Discussion with Offerors Prior to Proposal Submission

Discussions may be conducted with interested offerors to promote understanding of the HPHA requirements.

IX. Opening of Proposals

Upon receipt of proposals by the HPHA at the designated location, proposals, modifications to proposals, and withdrawals of proposals shall be date/time-stamped. All documents so received shall be held in a secure place by the HPHA and shall not be examined for evaluation purposes until the submittal deadline. Procurement files shall be made available to public inspection after a contract has been awarded and executed by all parties. Sealed proposals shall not be opened publicly.

X. Additional Materials and Documentation

Proposal samples or descriptive literature should not be submitted unless specifically requested within the RFP. Any unsolicited documentation, literature, samples, or brochures will not be examined or tested, and will not be deemed to vary any of the provisions of this RFP.

XI. RFP Amendments

The HPHA reserves the right to amend this RFP at any time prior to the closing date for the final revised proposals. Interested offerors will be notified of the availability of amendments through verbal or written communication.

XII. Additional Terms and Conditions

The HPHA reserves the right to add terms and conditions during contract negotiations and discussions. These terms and conditions may be within the scope of the RFP and will not affect the proposal evaluation.

XIII. Cancellation of the Request for Proposals

The RFP may be canceled and any or all proposals may be rejected in whole or in part, when determined by the HPHA to be in the best interest of the State.

XIV. Costs for Proposal Preparation and Verification

Any costs incurred by interested offerors in preparing or submitting a proposal are the interested offeror's sole responsibility. Any costs incurred by the Successful Offeror prior to the execution of a Contract are not eligible for reimbursement.

Costs incurred in connection with the review, inspection and verification of information provided in the RFP shall be the interested offeror's sole responsibility.

Interested offerors shall ensure that the HPHA is provided with the written authorization(s) necessary to verify information provided in the interested offeror's proposal.

XV. Mistakes in Proposals

While interested offerors are bound by their proposals, circumstances may arise where a correction or withdrawal of proposals is proper. An obvious mistake in a proposal may be corrected or withdrawn, or waived by the interested offeror to the extent that it is not contrary to the best interest of the HPHA or to the fair treatment of other interested offerors. Mistakes in proposals shall be handled in accordance with section 3-122, HAR.

XVI. Rejection of Proposals

The HPHA reserves the right to consider as acceptable only those proposals submitted in accordance with the requirements set forth in this RFP and which demonstrate an understanding of the service specifications. A proposal may be rejected without further notice if it is:

1. Determined to be unreasonable in price, including not only the total price of the proposal, but the prices for individual items as well; or
2. Determined to offer a set of terms or conditions that are contradictory to the minimum requirements included in this RFP.

XVII. Notice of Award

Any Contract arising out of this solicitation is subject to the approval by the Department of the Attorney General as to form, and to all further approvals, including the approval of HUD as may be required by State statute, regulation, rule, order or other directive.

The Successful Offeror shall receive a Notice of Award, which will indicate that the Successful Offeror has been selected to provide property management, maintenance and resident services under this RFP.

No work is to be undertaken by the Successful Offeror prior to the Contract commencement date. The HPHA shall not be liable for any work, contract, costs, expenses, loss of profits, or any damages whatsoever incurred by the Successful Offeror prior to the Contract starting date.

The Successful Offeror receiving an award shall be required to enter into a formal written Contract. See Attachments 5 – 10. The General Conditions of the Contract are attached and minimum service specifications are included in this RFP. See Attachment 11.

XVIII. Protests

Pursuant to section 103D-701, HRS, an actual or prospective offeror who is aggrieved in connection with the solicitation or award of a contract may protest the solicitation or award of services only for a serious violation of procurement policies and operational procedures. Only the following matters may be protested:

- (1) A state purchasing agency's failure to follow procedures established by chapter 103D, HRS.
- (2) A state purchasing agency's failure to follow any rule established by chapter 103D, HRS.
- (3) A state purchasing agency's failure to follow any procedure, requirement, or evaluation criterion in a request for proposals issued by the state purchasing agency.

The Notice of Protest shall be mailed by USPS or hand delivered to the head of the State Contracting Office conducting the protested procurement and the listed Procurement Officer who is conducting the procurement within five (5) working days after the aggrieved person knows or should have known of the facts giving rise thereto. A protest based upon the content of the solicitation shall be submitted in writing prior to the date set for receipt of offerors. And a protest of an award or proposed award shall be submitted within five (5) days after the posting of award of the contract. Delivery services other than USPS shall be considered hand deliveries and considered submitted on the date of actual receipt by the State Contracting Office. Any notice of award letter(s), resulting from this solicitation shall be posted on the Procurement Reporting System on the State Procurement Office website at <http://www.hawaii.gov/spo2/source/>.

Head of State Contracting Office	Procurement Officer
Name: Mr. Hakim Ouansafi	Name: Mr. Rick Sogawa
Title: Executive Director	Title: Procurement Officer
Mailing P.O. Box 17907	Mailing P.O. Box 17907
Address: Honolulu, Hawaii 96817	Address: Honolulu, Hawaii 96817
Business 1002 N. School St, Bldg. E	Business 1002 N. School St, Bldg. D

XIX. Availability of Funds

The award of a Contract and any allowed renewal or extension thereof, are subject to allotments made by the Director of Finance, State of Hawaii, pursuant to chapter 37, HRS, and subject to the availability and allotment of State and/or Federal funds.

XX. Monitoring and Evaluation

The Successful Offeror's performance under the Contract will be monitored and evaluated by the Contract Administrator or his/her designated representative, HUD, the HPHA auditors, the State Legislature, and/or other designated representatives.

Failure to comply with all material terms of the Contract may be cause for suspension or termination as provided in the General Conditions. See Attachment 11. The Successful Offeror may be required to submit additional written reports, including a corrective action plan, in response to monitoring conducted by the HPHA. These additional reports shall not be considered a change to the Scope of Work and shall continue for a duration of time as deemed necessary by the HPHA.

The HPHA reserves the right to make periodic inspections of all facilities, records, files, etc. within Ke Kumu Ekahi to check that administrative policies and property management and program concerns are properly considered and adequately addressed. The HPHA will make available to the Successful Offeror all appropriate findings, which affect the management and maintenance of Ke Kumu Ekahi or its budget and advise the Successful Offeror of any corrective actions required.

The HPHA may also withhold the payment of management fees, without being required to pay interest for late payment, if the Successful Offeror fails to submit and implement a corrective action plan in response to findings by the HPHA or if the Successful Offeror fails to demonstrate improvement in performance after implementing its corrective action plan.

The HPHA will conduct a review of financial activity for Ke Kumu Ekahi on a monthly basis to assess budget performance and to make budget adjustments. Special budget review sessions with the Successful Offeror may be conducted by the HPHA as necessary.

XXI. General and Special Conditions of Contract

The General Conditions that will be imposed contractually are included as an attachment. The State's General Conditions set forth in Attachment 11, may also be found on the State Procurement Office (SPO) website at www.spo.hawaii.gov.

The HPHA may also impose contractually any necessary Special Conditions. See Attachment 10. In the event of a conflict between the Special Conditions and the General Conditions, the Special Conditions shall apply.

The HPHA reserves the right to make modifications to the Scope of Work and or reporting requirements arising from unforeseeable conditions.

XXII. Cost Principles

The HPHA shall utilize standard cost principles in section 3-123, HAR, which are available on the SPO website. Nothing in this section shall be construed to create an exemption from any cost principle arising under federal law.

XXIII. Campaign Contributions by State and County Contractors Prohibited

If awarded a Contract in response to this solicitation, the Successful Offeror agrees to comply with section 11-355, HRS, which states that campaign contributions are prohibited from a State and County government Contractor during the term of the Contract, if the Contractor is paid with funds appropriated by the legislative body between the execution of the Contract through the completion of the Contract.

(END OF SECTION)

Section 2

Scope of Work

Section 2

Scope of Work

I. Introduction

A. Purpose or need

The purpose of this RFP is to procure property management and maintenance services to manage, operate and maintain the affordable rental housing property known as Ke Kumu Ekahi. The property is a Low Income Housing Tax Credit property. This solicitation is designed to capture industry best practices and establish an owner-property manager relationship that more closely approximates similar arrangements common in the private sector. The HPHA expects this relationship will help streamline its operations, reduce costs, and provide improved services to the Hawaii families residing in its housing units.

The HPHA intends to focus on performance results through measurements including, but not limited to, occupancy rate, percentage of rent collection, and customer satisfaction. The HPHA expects the Successful Offeror to fully execute its business practices consistent with quality standards and will judge performance on the basis of outcome.

In order to be financially viable, the Successful Offeror shall manage within the projected revenue and expenses for Ke Kumu Ekahi.

B. Area of Service

The Successful Offeror shall be required to provide property management and maintenance for :

Property	Address	Designation	No. of Units
Ke Kumu Ekahi	68-3340 Ke Kumu Place Waikoloa, HI 96738	Family	48

Attached is a description and site map of the property. See Attachments 1 and 2.

C. Funding source and period of availability

Funds may be subject to appropriation by the State Director of Finance and allocated by the Governor and State Legislature. Funding and period of availability may change upon written notice by the HPHA.

It is understood that the Contract shall not be binding, unless the HPHA can document that there is available and an unexpended appropriation or balance of an appropriation over and above all outstanding contracts

sufficient to cover the amount required by the Contract. Any Contract entered into as a result of this RFP is binding only to the extent that funds are certified as available and allocated and received by the HPHA. The availability of funds in excess of the amount certified as available shall be contingent upon future appropriations or special fund revenues.

It has been determined that there are sufficient funds to pay for the initial term of the Contract and the funds necessary for the remaining terms of the Contract are likely to be available. Pursuant to section 103D-315, HRS, the HPHA reserves the right to cancel the Contract when future funds are not available to support continuation of performance in subsequent Contract periods.

II. General Requirements

A. Qualifying Requirements

1. The Successful Offeror shall comply with chapter 103D, HRS, Cost Principles for Purchase of Goods and Services. The Successful Offeror shall also comply with applicable HUD rules at Handbook No. 2210.18.
2. The Successful Offeror shall have no outstanding balances owing to the HPHA. Exceptions may be granted by the Executive Director of the HPHA for debts recently acquired and for debts which have a repayment plan approved by the Executive Director of the HPHA.
3. Upon award, the Successful Offeror shall furnish proof of compliance with the requirements of section 3-122-112, HAR:
 - a. Chapter 237, HRS, tax clearance;
 - b. Chapter 383, HRS, unemployment insurance;
 - c. Chapter 386, HRS, workers' compensation;
 - d. Chapter 392, HRS, temporary disability insurance;
 - e. Chapter 393, HRS, prepaid health care; and
 - f. One of the following:
 - i. Be registered and incorporated or organized under the laws of the State of Hawaii as a Hawaii business as follows:

Hawaii business. A business entity referred to as a Hawaii business is registered and incorporated or organized under the laws of the State of Hawaii. As evidence of compliance, the interested offeror shall submit a CERTIFICATE OF GOOD STANDING issued by the Department of Commerce and Consumer Affairs Business Registration Division (BREG). A Hawaii business doing business as a sole proprietorship is not required to register with the BREG, and therefore not required to submit the certificate. A Successful Offeror's status as sole

proprietor or other business entity and its business street address will be used to confirm that the Successful Offeror is a Hawaii business.

- ii. Be registered to do business in the State of Hawaii as a compliant non-Hawaii business as follows:

Compliant non-Hawaii business. A business entity referred to as a compliant non-Hawaii business is not incorporated or organized under the laws of the State of Hawaii but is registered to do business in the State. As evidence of compliance, the interested offeror shall submit a *CERTIFICATE OF GOOD STANDING*.

The above certificates should be submitted with the interested offeror's proposal to the HPHA. If a valid certificate is not submitted timely for award of a Contract, a proposal otherwise responsive and responsible may not receive the award.

4. Business Office

The Successful Offeror shall have a permanent office in the State of Hawaii from where it conducts business and where it will be accessible in person or via telephone calls during normal Hawaii State government business hours from 7:45 a.m. to 4:30 p.m., HST, to address complaints or requests that require immediate attention. See Attachment 20. An answering service is not acceptable. A permanent office location and phone number shall be stated in the interested offeror's proposal.

5. Certifications of Eligibility

Interested offerors are required to submit the following documents with their proposal to the HPHA to demonstrate compliance with State laws:

- a. Tax Clearance, Form A-6;
- b. Department of Labor and Industrial Relations, Application for Certificate of Compliance, Form LIR #27; and
- c. Certificate of Good Standing issued by the Department of Commerce and Consumer Affairs Business Registration Division ("BREG").

Alternatively, the interested offeror may demonstrate compliance utilizing the Hawaii Compliance Express ("HCE"), which allows businesses to register online through a simple wizard interface at:

<http://vendors.ehawaii.gov/hce/splash/welcome.html>

The HCE provides the applicant with a "Certificate of Vendor Compliance" with current compliance status as of the issuance date, accepted for both contracting purposes and final payment. Interested offerors that elect to use the HCE services will be required to pay an annual fee of \$12.00 to the Hawaii Information Consortium, LLC ("HIC").

6. Indemnification

The Successful Offeror shall defend, indemnify, and hold harmless the State of Hawaii, the HPHA, its elected and appointed officials, officers, and employees, from and against all liability, loss, damage, cost, and expense, including all attorneys' fees, and all claims, suits, and demands therefore, arising out of or resulting from the acts or omissions of the Successful Offeror or the Successful Offeror's officers, employees, agents or subcontractors.

7. Insurance Requirements

Within 15 days after award of the Contract and prior to the execution of the Contract, the Successful Offeror shall furnish to the Contracting Officer valid certificate(s) of insurance as evidence of the existence of the following minimum insurance policies and coverage limits. This insurance must be maintained throughout the entire performance period. Failure to maintain the required insurance is considered a material default of the Contract.

a. Workers' Compensation

The Successful Offeror shall carry Workers' Compensation insurance in such form and amount to satisfy, the applicable the State Workers' Compensation Law. Workers' Compensation must be issued by an admitted carrier authorized to do business in the State of Hawaii. Workers' Compensation insurance premium expense for Ke Kumu Ekahi personnel will be reimbursed by the HPHA, not to exceed the amounts submitted as part of the proposal.

b. Fidelity Bond

The Successful Offeror shall obtain and maintain, at its sole expense during the term of this Contract, a fidelity bond which includes third party liability in a minimum of \$500,000.00. The fidelity bond shall cover all officers, employees, and agents of the Successful Offeror and which shall protect the Successful Offeror against loss by reason of, including without limitation, fraud, dishonesty, forgery, theft, larceny, embezzlement, wrongful abstraction or misappropriation or any other dishonest criminal or fraudulent act, whatever committed and whether committed directly or with others.

The Successful Offeror shall furnish at no cost or expense to the HPHA a certificate of such coverage within 30 days from the award of the Contract.

The Successful Offeror agrees to deposit with the HPHA a valid certificate necessary to satisfy the HPHA that the Successful Offeror is in compliance with the fidelity bond provisions of the Contract and shall keep such bond in effect and the certificate on deposit with the HPHA during the entire term of the Contract.

Failure of the Successful Offeror to provide and keep in force such fidelity bond shall be regarded as material default under the Contract. The HPHA shall be entitled to exercise any or all of the remedies provided in the Contract for such default of the Successful Offeror.

c. Errors and Omissions

The Successful Offeror shall obtain and maintain errors and omissions professional liability coverage at its own expense at a minimum of \$1,000,000.00 per occurrence and \$2,000,000.00 annual aggregate.

d. Liability Insurance

The Successful Offeror shall maintain the following minimum insurance and coverage requirements:

<u>Coverages</u>	<u>Limits</u>
Commercial General Liability	\$2,000,000 single limits per occurrence for bodily injury and personal property damage.
Personal Injury Liability	\$1,000,000.00 single limits per occurrence and \$2,000,000.00 for general aggregate.
Automobile Insurance covering all owned, non-owned and hired automobiles	Bodily injury liability limits of \$1,000,000.00 each person and \$1,000,000.00 per accident and property damage liability limits of \$1,000,000.00 per accident OR \$2,000,000.00 combined single limit.
Workers' Compensation as required by laws of the State of Hawaii	Insurance to include Employer's Liability. Both such coverages shall apply to all employees of the Successful Offeror and to all

employees of sub-contractors in case any sub-contractor fails to provide adequate similar protection for all its employees.

A certificate of insurance evidencing such insurance is required prior to commencement of services. The certificate of insurance required by this Contract shall contain the following clauses:

“The State of Hawaii, the Hawaii Public Housing Authority, its elected and appointed officials, officers, and employees shall be named as additional insured, except for Professional Liability Insurance and Workers Compensation Insurance, as respects to operations performed for the State of Hawaii under this Contract.”

The Successful Offeror agrees to provide the HPHA before the effective date of the Contract, certificate(s) of insurance necessary to satisfy the HPHA that the Successful Offeror is in compliance with the insurance provisions of this Contract and to keep such insurance in effect and the certificate(s) therefore on deposit with the HPHA during the entire term of this Contract. Upon request of the HPHA, the Successful Offeror shall furnish a copy of the policy or policies. The minimum insurance required shall be in full compliance with the Hawaii Insurance Code throughout the entire term of the Contract, including all Supplemental Contract(s).

Failure of the Successful Offeror to provide and keep in force such insurance shall be regarded as material default under this Contract and shall entitle the HPHA to exercise any or all of the remedies provided in this Contract for default of the Successful Offeror.

The procuring of such required policy or policies of insurance shall not be construed to limit the Successful Offeror's liability hereunder or to fulfill the indemnification provisions and requirements of this Contract. Notwithstanding said policy or policies of insurance, the Successful Offeror shall be obligated for the full and total amount of any damage, injury, or loss caused by negligence or neglect connected with this Contract.

The Successful Offeror shall immediately provide written notice to the Contracting department or the HPHA should any of the insurance policies evidenced on its Certificate of Liability Insurance be cancelled, limited in scope, or not renewed upon expiration.

The HPHA is a self-insured State agency. The Successful Offeror's insurance shall be primary. Any insurance maintained by the State of

Hawaii shall apply in excess of, and shall not contribute with, insurance provided by the Successful Offeror.

To satisfy the minimum coverage limits required by this Contract, the Successful Offeror may use an umbrella policy in addition to the mandatory insurance policies (i.e., General Liability Insurance, Automobile Insurance, and Workers' Compensation) provided that the HPHA approves, and the umbrella policy follows the underlying coverage forms.

8. Real Estate Broker's License

Pursuant to chapter 467, HRS, Real Estate Brokers and Salesperson, the interested offeror must possess a valid real estate broker's license and employ a licensed principal broker at the submission of the proposal, and if awarded, throughout the duration of the Contract. Interested offerors must submit evidence of said license. Interested offerors are charged with presumptive knowledge of the licensing requirements under chapter 467, HRS.

B. Type of Contract

1. The Successful Offeror shall be required to execute a Contract for Goods and Services Based on Competitive Sealed Proposals with the HPHA. See Attachments 5 – 10.

The Contract shall be on a reimbursement basis. All costs incurred must be supported by verifiable evidence that payment was made such as payroll records, invoices, receipts. The management fee shall be paid on a per occupied unit basis. No profit shall be allowed on property reimbursables, including, without limitation, postage, letters, supplies, telephone, and copy costs. The Successful Offeror shall pay the State of Hawaii general excise tax and all other applicable taxes.

Subsequent to the award and within 10 days after the prescribed contract forms are presented for signature, the Successful Offeror shall execute and deliver to the HPHA a Contract in such number of copies as required by the HPHA.

The Successful Offeror will be required to enter into a formal written contract with the HPHA in accordance with the laws, rules and regulations of the State of Hawaii. The stated requirements appearing elsewhere in this RFP shall be incorporated into this RFP by reference.

By submission of a proposal, interested offerors warrant and represent that they have read and are familiar with the contractual and service requirements set forth in this RFP and its attachments, the provisions of which are expressly incorporated into this RFP by reference.

All proposals shall become the property of the HPHA. The Successful Offeror's proposal will be incorporated in the resulting Contract by reference.

2. Subcontracting

No work or services shall be subcontracted or assigned without the prior written approval of the HPHA. No subcontract shall under any circumstances relieve the Successful Offeror of his/her obligations and liability under contract with the HPHA. All persons engaged in performing the work covered by the Contract shall be considered employees of the Successful Offeror.

3. Contract Modification

The Contract may be modified only by a written document signed by the HPHA and personnel authorized to sign contracts on behalf of the Successful Offeror as designated in the corporate resolution.

4. Additional Services and Fees

For work not described in the Contract, the Successful Offeror and the HPHA shall negotiate for additional needed services and fees which may arise during the course of the Contract period(s). Any agreement shall be in writing, executed by all parties, and shall be attached to the Contract as an amendment to expire at the same time as the original Contract or subsequent Contract period(s).

5. Laws, Rules, Ordinances and Regulations

Reference to State, City and County laws, ordinances, rules and regulations and standard specifications shall include any amendments thereto effective as of the date of the RFP.

6. Bonds

No performance or payment bond is required.

C. Single or multiple contracts to be awarded

☒ Single ☐ Multiple ☐ Single & Multiple

D. Single or multi-term contracts to be awarded

☒ Single term (≤ 2 yrs)

☐ Multi-term (> 2 yrs.)

Initial term of contract:

7 months

May 31, 2016, 12:01 p.m. – Dec 31, 2016, 12:00 p.m., HST

Length of each extension:

Up to 12 months; may be less than 12 months when it is in the best interests of the State

Maximum length of contract:

55 months

The initial term shall commence upon issuance of a Notice to Proceed. The following conditions must be met for an extension:

1. The Successful Offeror experienced cost savings and has unexpended funds available that can be used to provide additional goods and services; or
2. The HPHA determines there is an ongoing need for the services and has funds to extend services not to exceed 12 months. Contract extensions shall be awarded as agreed upon in the Primary Contract. Exceptions may be granted upon satisfactory justification such as increase in cost of services or cost of living increase; and
3. A Supplemental Contract must be executed prior to expiration of the Primary Contract or Supplemental Contract, as applicable; and
4. The Successful Offeror must obtain the HPHA approval in writing and a notice to proceed with the extension; and
5. The HPHA has determined that the Successful Offeror has satisfactorily provided services over the current Contract term; and
6. Necessary State and/or Federal funds are appropriated and allotted for an extension.

The option to extend the Contract shall be exercised at the sole discretion of the HPHA. The Contract shall be extended at the same rates as proposed in the accepted proposal unless price adjustments are provided herein. Submission of a proposal constitutes acknowledgement of the interested offeror that the interested offeror is able and willing to contract for services for the duration of the Contract period. If the Successful Offeror is unwilling or unable to fulfill the maximum allowable length of time of the Contract, the HPHA reserves the right to assign the costs of reprourement to any payments owed under the Contract. These costs may include, without limitation, reproduction costs, staff time, and postage.

E. Contract Price Adjustments (other than wage rate increases)

Each proposal offered herein shall be firm for the 55-month proposal period beginning May 31, 2016, 12:01 p.m. through December 31, 2021, 12:00 p.m.

Contract price adjustments shall be limited to liability, auto, workers compensation, and/or medical insurance premiums. The following conditions must be met for the HPHA to consider a price adjustment:

1. The Successful Offeror provides adequate documentation of price increase, such as insurance policy statement; and
2. The Successful Offeror provides explanation for allocating cost by property; and
3. The increase shall not exceed five percent (5%) from the accepted price for each budget line item; and
4. The request for increase must be reasonable and there must be a sufficient amount of funds available to support the increase.

III. CONTRACT MONITORING & REMEDIES

A. Monitoring

1. The satisfactory provision of goods and services shall be monitored by the Contract Administrator. Performance will be monitored on an ongoing basis by the HPHA through desk monitoring, site inspection and/or other methods by the Contract Administrator and his/her designated representative(s).
2. Should the Successful Offeror fail to comply with the requirements of the Contract, the HPHA may request a written corrective action plan, a timeline for implementation, and the responsible parties. The HPHA will monitor the Successful Offeror for implementation of the corrective action plan. The HPHA reserves the right to request regular or additional reports on progress towards compliance with the Contract and the corrective action plan.
3. Should the Successful Offeror continue to fail to comply with the requirements of the Contract, the HPHA reserves the right to engage the services of another company to perform the services, to remedy the defect or failure and to deduct such costs from monies due to the Successful Offeror or to directly assess the Successful Offeror.
4. In the event the Successful Offeror fails, refuses, or neglects to perform the services in accordance with the requirements of this RFP, and the

Contract, the HPHA reserves the right to purchase in the open market, a corresponding quantity of services, and to deduct this cost moneys due or that may thereafter become due the Successful Offeror. In case money due to the Successful Offeror is insufficient for this purpose, the Successful Offeror shall pay the difference upon demand by the HPHA. The HPHA may also utilize all other remedies provided under the Contract and by law and rules.

5. In the event the Successful Offeror is not performing the required services as contracted, the HPHA reserves the right to extend the Contract for intervals of less than 12 months. During this time, the HPHA will monitor the Successful Offeror's performance and/or improvement and the implementation of its corrective action plan to determine whether the HPHA will continue to Contract with the Successful Offeror.

B. Damages

1. The HPHA may also withhold the payment of management fees, without being required to pay interest for late payment, if the Successful Offeror fails to submit and implement a corrective action plan in response to findings by the HPHA or if the Successful Offeror fails to demonstrate improvement in performance after implementing its corrective action plan.
2. The Successful Offeror shall repair all damages caused by the Successful Offeror's equipment or employees to existing utilities and structures, including, without limitation water lines, electric conduits, sewer lines, and buildings. If such repairs are not completed within a reasonable time, the HPHA reserves the right to purchase services for the necessary repairs from the open market and to deduct all repairs costs from moneys due or may thereafter become due to the Successful Offeror. In the event money due to the Successful Offeror is insufficient for this purpose, the Successful Offeror shall pay the difference upon demand by the HPHA.

C. Termination

The HPHA reserves the right to terminate any Contract without penalty for cause or convenience as provided in the General Conditions.

IV. SCOPE OF WORK

A. Management Requirements

The HPHA's overall objectives in transferring the management responsibilities for Ke Kumu Ekahi to a private management firm shall include, without limitation, to the following:

1. Maintain the overall physical appearance and condition of Ke Kumu Ekahi, as well as the maintenance and upkeep of individual units.
2. Provide a secure living environment, enforcing rules, local ordinances and the HPHA policies to reduce or eliminate the number of incidents of crime, vandalism, rule violation and nuisance behavior.
3. Maintain good communication between tenants and management personnel.
4. Support tenant pride through improved maintenance by management agent, and swift response to tenant maintenance and emergency maintenance calls.
5. Maintain the rent collection rate at 98 % or higher.
6. Limit rent delinquencies to two percent (2%) or lower.
7. Limit vacated tenant account receivables (TARS), to not greater than 15% of the outstanding balance each month.
8. Maintain an occupancy level at 98% or higher.
9. Rehabilitate and clean vacated units to a marketable condition so that the unit is **ready for occupancy and leased** within seven (7) business days from the date the tenant vacated. Vacated units referred and approved by the HPHA that require substantial renovation/construction shall be exempt from the seven (7) business day turnaround requirement.
10. Complete annual income re-examinations of tenant eligibility and rent determination 60 days prior to the last annual examination date. The supervisor shall review 10% of all annual tenant income re-examinations and submit a monthly log of all files reviewed to the HPHA.
11. Achieve a good community image and encourage community involvement in support of Ke Kumu Ekahi.
12. Implement and comply with the HPHA Language Access Policy and Plan, which provides for language assistance to limited English proficient program participants.
13. Provide services in compliance with Title VI of the Civil Rights Act, Executive Order 13166, August 11, 2000, and chapter 321C, HRS, that prohibit the denial of benefits and discrimination on the basis of race, color, or national origin in any program or activity receiving Federal financial assistance, or retaliation, and requires recipients of federal funds to take reasonable steps to ensure meaningful access to their programs and activities by Limited English Proficiency (LEP) persons. This requires

the Successful Offeror to have a Title VI and Language Access Policy and Plan. The HPHA may at any time request to review the policy and plan documents.

The Successful Offeror shall abide by the requirements as specified herein, comply with all instructions relating to the management, rental and maintenance of Ke Kumu Ekahi that may be issued from time to time by the HPHA and adhere to all operating policies that have been or may be adopted and promulgated by the HPHA.

With respect to new instructions and policies, the Successful Offeror will generally have the opportunity to submit recommendations to the HPHA prior to their issuance or adoption or to recommend subsequent changes as appropriate.

B. Administrative Requirements & Minimum Qualifications

1. Management Representative

- a. The Successful Offeror shall designate a contact person who will be responsible for oversight of Ke Kumu Ekahi and ensure Contract performance. The contact person shall respond to the HPHA's inquiries, complaints, and/or concerns within 24 hours, unless otherwise instructed by the HPHA.
- b. The HPHA Contract Administrator will send a monthly monitoring report to the Successful Offeror's management representative. The monthly monitoring report will document discrepancies or Contract violation(s) which require correction. These discrepancies or Contract violation(s) must be corrected by the time periods provided.
- c. The Successful Offeror shall be solely responsible for adequate communication to its staff regarding Contract terms and conditions.
- d. The Successful Offeror shall ensure adequate and appropriate representation at regular meetings with the HPHA. At this time, the HPHA anticipates monthly meetings with the Successful Offeror's contact person who will be responsible for oversight of Contract performance. Additional meetings may be required by the HPHA.

2. Personnel

- a. All personnel shall be considered employees of the Successful Offeror.
- b. The Successful Offeror shall ensure that all personnel meet the minimum qualifications, including State licensing laws and experience requirements. The current wage rates and position class specifications for management/maintenance personnel are included, as set forth in

Attachment 14 and available at <http://dhrd.hawaii.gov/state-hr-professionals/class-and-comp>.

- c. All staff training, such as training required to ensure that the minimum services are provided in compliance with State/Federal laws, rules, and regulations shall be the responsibility of the Successful Offeror. However, should any specific or extraordinary training be required of the Successful Offeror, the HPHA may require attendance at no cost to the Successful Offeror.
- d. The Successful Offeror shall participate in annual Fair Housing training, which may be offered by the HPHA or an outside agency. It is the responsibility of the Successful Offeror to secure training for its' staff including without limitation to the AMP Manager, Public Housing Specialist(s), Maintenance Supervisor and other site staff, at a minimum, every two (2) years.
- e. The Successful Offeror shall be responsible for training its own employees on both state and federal laws regarding language access prior to the issuance of the Notice to Proceed. The Successful Offeror shall provide acceptable documentation as evidence that staff has completed the training, such as a sign-in sheet.
- f. All staff travel to attend meetings where the HPHA requires attendance shall be at no cost to the Successful Offeror. The HPHA shall reimburse the Successful Offeror for coach class airfare, ground transportation, and per diem at the allowable State/Federal rates.
- g. The Successful Offeror shall be solely responsible for the behavior and conduct of their employees or agents on the HPHA property. Supervision and performance evaluation shall be the responsibility of the Successful Offeror. The HPHA shall be provided with access to employee performance evaluations, upon request, for the purposes of monitoring.
- h. The Successful Offeror with the concurrence of the HPHA shall hire a responsible employee as the property manager who will be available during normal State of Hawaii operating hours, Monday thru Friday from 7:45 a.m. to 4:30 p.m., **except for holidays observed by the Hawaii State government**, as a point of contact for residents and the HPHA. See Attachment 18. The property manager shall, at a minimum, respond to tenant concerns, supervise staff, enforce house rules, inspect the housing units and encourage tenant organization and participation.
- i. The property manager shall be an Accredited Residential Manager (ARM) or Certified Apartment Manager (CAM) dated within five (5) years of the Contract start date; alternatively, the property manager shall obtain and maintain certification within six (6) months from the Contract start

date unless there are circumstances beyond the Successful Offeror's control and is acceptable to the HPHA.

- j. Staff who will be conduct the initial certification and annual recertification shall have an Occupancy Specialist (OS) or Low Income Housing Tax Credit (LIHTC) certification dated within five (5) years of the Contract start date; alternatively, the staff shall obtain and maintain renewal of its certification within six (6) months from the Contract start date unless there are circumstances beyond the Successful Offeror's control and is acceptable to the HPHA.
- k. The property manager and/or working foreman or equivalent shall be trained on the Uniform Physical Condition Standards (UPCS) requirements dated within five (5) years of the Contract start date; alternatively, the property manager and working foreman or equivalent shall obtain re-training within six (6) months from the Contract start date unless there are circumstances beyond the Successful Offeror's control acceptable to HPHA.
- l. The Successful Offeror shall employ or subcontract, at a minimum, a Carpenter, a licensed Plumber and a licensed Electrician at entry level to repair and improve Ke Kumu Ekahi. The Successful Offeror shall provide evidence of valid licenses for the plumber and electrician or subcontractor licenses to the HPHA.
- m. The Successful Offeror shall provide the HPHA with an email address for the property manager.
- n. The Successful Offeror shall provide the HPHA with an after-hour contact phone number for the property manager and working foreman or equivalent.
- o. The Successful Offeror shall not institute additional or alternative paid holidays (i.e. closure of business days) at the expense of the HPHA and /or without express written consent by the HPHA.
- p. The Successful Offeror and its employees shall not be entitled to accrue vacation or sick leave beyond the Contract term or past the Fiscal Year, Ending June 30. Vacation and/or sick leave not used during the Contract period shall be forfeited by the Successful Offeror. Vacation and/or sick leave may not be converted to cash by the Successful Offeror at the HPHA's expense.
- q. The Successful Offeror shall ensure the confidentiality of all information, documents, or materials viewed, discussed or provided to personnel concerning the housing tenant(s) residents of Ke Kumu Ekahi. The Successful Offeror's personnel shall not provide confidential information

to the tenants and the general public without express written consent of the HPHA by either policy, rules or letter.

- r. During the performance of this Contract, the Successful Offeror agrees not to discriminate against any employee or applicant for employment. The Successful Offeror will take affirmative action to ensure equal treatment of its employees. Such action shall include but not be limited to the following: employment, upgrading, demotion, or transfer, recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Successful Offeror shall insert provisions similar to the foregoing in all subcontracts.
- s. The Successful Offeror agrees to remove any of its employees from servicing or providing services to the STATE, upon request in writing by the Officer-In-Charge. At the request of the STATE, the Successful Offeror shall remove forthwith and shall not employ in any portion of the work, any person who, in the opinion of the STATE, does not perform his/her duties and responsibilities in a proper and skillful manner or is intoxicated or disorderly or is abusive or unable to demonstrate tact and diplomacy in dealing with the public.
- t. The Successful Offeror shall conduct a nationwide criminal background check on all personnel employed at Ke Kumu Ekahi and be made available upon request by the HPHA.
- u. The Successful Offeror agrees to relieve any employee if arrested for any major crime or felony, pending final resolution of the investigation. The HPHA has final authority to allow the individual to perform the duties under this Contract pending investigation, resolution or conviction. The resulting conviction shall disqualify the individual from performing work in any capacity under this Contract.
- v. The Successful Offeror shall ensure that no employee employed under this Contract has been arrested or convicted of selling, dealing, or using controlled substances such as crystal methamphetamine in or around any state or federal public housing under the jurisdiction of the HPHA.
- w. The Successful Offeror shall not employ an employee under this Contract who is a registered sex offender in any State, Indian Country or U.S. territory. At any time during the Contract term, it is discovered by the HPHA or by the Successful Offeror that an employee of Ke Kumu Ekahi is a registered sex offender, the Successful Offeror shall immediately dismiss this person from employment at Ke Kumu Ekahi.
- x. The Successful Offeror shall provide the HPHA photo release authorization to use its staff in HPHA publication(s) and/or the HPHA website.

3. Administrative Policies

The Successful Offeror shall maintain its own written policies that, at a minimum, address the following:

- a. Drug Free Workplace Policy;
- b. Sexual Harassment Awareness in the Workplace Policy;
- c. Non-Violence in the Workplace Policy;
- d. Standards of Conduct;
- e. Fair Housing Policy;
- f. Language Access Policy;
- g. Smoking Policy;
- h. Safety Plan or Policies; and
- i. Procurement Policy and Procedures.

The Successful Offeror shall provide written documentation not later than 15 days after the notice to proceed that all staff are informed of its requirements and their agreement to comply with said policies. The Successful Offeror shall be solely responsible for the conduct of their employees and for their compliance with its administrative policies.

4. Reporting Requirements

The Successful Offeror shall be responsible for the timely submission of reports on performance or progress including, without limitation:

- a. Monthly Completed New Application(s) and Re-Certification(s); and
- b. Annual Low Income Tax Credit; and
- c. Annual Documentation of the Utility Allowance Calculation.

The HPHA may request additional reports as follows:

- a. Progress reports on the implementation of corrective action plans;
- b. New programs mandated by the State;
- c. Up-to-date Tenant Wait List; and/or

- d. Special requests in response to inquiries from other government agencies, including the State Legislature.

5. Payment

- a. Section 103-10, HRS, provides that the HPHA shall have 30 calendar days after receipt of invoice or satisfactory delivery of goods or performance of the services to make payment. For this reason, the HPHA will reject any proposal submitted with a condition requiring payment within a shorter period. Further, the HPHA will reject any proposal submitted with a condition requiring interest payments greater than that allowed by section 103-10, HRS, as amended.
- b. The HPHA shall reimburse the Successful Offeror for all salaries, wages, and other related taxes for Ke Kumu Ekahi site personnel designated on the Successful Offeror's organization chart and within approved budget levels.
- c. The Successful Offeror shall invoice the HPHA on its management fee based on the number of occupied units for the month. The Successful Offeror shall submit documentation indicating the number of units occupied for the requested period.
- d. The STATE shall retain five percent (5%) from each monthly management fee billing as a withholding until final settlement of the initial 12-month period. The STATE shall retain five percent (5%) from each monthly management fee billing as a withholding until final settlement of each extension period. Requests for payment shall be submitted at the end of each Contract period and detail the gross amount requested, the five percent (5%) withholding amount and the net amount requested. Release of the five percent (5%) retainage shall be subject to final settlement of each applicable Contract period. The total withholding amount shall not exceed five percent (5%) of the total Contract amount.
- e. The Successful Offeror's management fee shall be on an earned basis on occupied. An occupied unit shall be determined as follows:
 - i. Units occupied for the entire reporting month;
 - ii. Units partially occupied for the reporting month;
 - iii. Vacant units referred by the Successful Offeror to the HPHA for repair; and
 - iv. Vacant units approved by the HPHA for special purposes.

The Successful Offeror's management fee shall be allocated by the six (6) components of the Successful Offeror's management plan. The percentage allocation will be used for the purpose of determining the Successful Offeror's management fee earned for each month. If the Successful Offeror fails to comply with any of the six (6) components of the Successful Offeror's management plan, the respective portion of the management fee will not be earned as follows:

	Management Plan Component	Percentage
1)	Administrative Requirements	10%
2)	Re-Examinations, Rent Collection and Tenant Account Receivables	35%
3)	Unit, Common Area & Grounds Maintenance	10%
4)	Unit Turnover	25%
5)	Work Order System	10%
6)	Routine and Preventive Maintenance	10%

- f. The Successful Offeror shall submit one (1) original monthly invoice for goods and services rendered to:

Hawaii Public Housing Authority
Property Management and Maintenance Services Branch
P.O. Box 17907
Honolulu, Hawaii 96817

Pursuant to section 103-10, HRS, the HPHA shall have 30 calendar days after receipt of a proper invoice or satisfactory delivery of goods or performance of the services to make payment. Upon receipt of the invoice, the HPHA shall date stamp the invoice, and use this receipt date to calculate that 30-day payment period. For the purposes of this paragraph, the Successful Offeror's invoice date shall not be considered.

All invoices shall reference the Contract number assigned to the Contract. Payment shall be in accordance with section 103-10, HRS, upon certification by the Contract Administrator that the Successful Offeror has submitted the receipts for the goods and services specified.

- g. Invoice for the month of June shall be submitted to the HPHA by the 30th of June for payment processing in order to comply with the HPHA fiscal year-end close out process.
- h. For final payment, the Successful Offeror must submit a valid original tax clearance certificate "Certification of Compliance for Final Payment" (SPO Form-22).

In lieu of the tax clearance certificate, an original tax clearance certificate, dated not over two (2) months old, with an original green certified copy stamp or a valid HCE Certificate of Vendor Compliance is acceptable.

A copy of Form SPO-22 is available at www.spo.hawaii.gov. Select "Forms for Vendors/Contractors" from the Chapter 103D, HRS link.

D. Property Management Services

1. Rules and Regulations

The Successful Offeror shall perform basic property management functions such as enforcing all covenants and conditions of the Rental Agreement and the following minimum services:

- a. Assist in the revision of the HPHA Rental Agreement, upon request by the HPHA. The Successful Offeror shall be responsible to ensure appropriate communication with tenants and the tenant association on proposed changes to the Rental Agreement. See Attachment 10.
- b. Post notices of all rules and regulations pertaining to Ke Kumu Ekahi and enforce them. The Successful Offeror shall ensure that rules and regulations are provided to tenants with language barriers upon request.
- c. Assist the HPHA to conduct public meetings or hearings approximately twice a year, including without limitation, issuing/ coordinating notices, securing meeting facilities, serving as hearing official, recording meeting minutes, providing recommendations and other related duties.
- d. Follow-up on delinquent rent and other tenant charges in compliance with the HPHA rules and procedures.
- e. Manage, maintain, administer and coordinate, where applicable, the use of community rooms, spaces and all common yard areas, including the community playground. Subject to the HPHA approval, the Successful Offeror will be permitted to use the property's community activity facilities and other non-dwelling space for their intended purposes in accordance with State policies and regulation. The use of such space shall only be solely for the term of the Contract. No permit, lease or written agreement covering use of such space shall be for a period beyond the term of the Contract.

The Successful Offeror shall be responsible for the loss or theft of any property within the non-dwelling space in the property area. The Successful Offeror shall review periodically and keep current a listing

of agencies and organizations using the HPHA space. The listing should include space assigned, name and purpose of organization and program(s) carried out at the property. The listing shall be made available to the HPHA upon request.

- f. Obtain prior written approval from the HPHA to use dwelling units for non-dwelling purposes. The following are examples of allowable uses of dwelling units for non-dwelling purposes:
 - 1. Use by a duly elected tenant association/council for office space and/or meeting facility; or
 - 2. Occupancy by a police officer to increase on-site security; or
 - 3. Use to promote economic self-sufficiency and anti-drug activities.
- g. Implement and comply with the HPHA Reasonable Accommodation Policy and Procedures to accommodate tenants with disabilities.
- h. Implement and comply with the HPHA Language Access Policy and Plan which provides for language assistance to limited English proficiency program participants.

2. Application, Selection and Placement

The Successful Offeror shall determine the eligibility of the applicants for housing, in compliance with all applicable Internal Revenue (IRS) Low Income Housing Tax Credit (LIHTC) program rules and regulations. See Attachment 16. Attached 16 is also available at www.spectrumlihtc.com. The Successful Offeror shall develop a Tenant Selection Plan for the HPHA's approval and shall submit updates as required. The Successful Offeror shall certify compliance with Title VI of the Civil Rights Act of 1968. The Successful Offeror shall also be responsible for providing the following services:

- a. Solicit, accept and process applications from applicants for eligibility determination;
- b. The Successful Offeror is responsible for marketing the property;
- c. Screening and selection of tenants in conformance with the LIHTC, and the Fair Housing Law (Title VIII of the Civil Rights Act of 1968);
- d. Processing of applicants for placement on a timely basis in order to limit vacancies to a level of not higher than three percent (3%). Individual units are to be re-rented within seven (7) days;

- e. Conducting and documenting a unit inspection with new tenants prior to or at the time of placement in order to establish the condition of the unit and furnishings; and
- f. Orienting new tenants to rules and regulations, financial responsibilities, facilities and services available.
- g. Maintain a tenant file with pertinent information on eligibility, family composition, including a list of family members residing in each unit, and other required information.
- h. Turn over keys and maintain the key registry. The property manager must be bonded for the handling of resident's keys and for entering units when residents are not present.

3. Vacates and Move Outs

The Successful Offeror shall ensure the smooth transition for tenants moving out of the property and provide the following minimum services:

- a. Conduct a vacate inspection with the tenant present to inspect the unit and collect from the tenant the keys to the unit.
- b. Conduct a final unit assessment and acknowledge any deficiencies that may require correction, follow proper work order procedures, and address those within three (3) business days.
- c. Ensure that proper documentation is completed and filed, and a vacant unit is filled within required time frames.
- d. Ensure that abandoned units are properly assessed and referred as appropriate, using the date the abandoned unit was discovered as the first (1st) day of vacancy.
- e. Manage unit vacancies, move outs, and abandoned units at the property in compliance with the terms of chapter 521, HRS, Landlord-Tenant Code.

4. Annual Income Re-examination

The Successful Offeror shall perform the following services:

- a. Conduct a recertification of tenant eligibility within 12 months of the previous certification and interim certifications, when required, in accordance with the programs' policies and procedures. The LIHTC certification and eligibility regulations generally follow the HUD Section 8 Multifamily program found in HUD Handbook 4350.3 Rev. 1.

- b. A supervisor shall review five percent (5%) of all recertifications conducted and submit a monthly log to HPHA staff. The Successful Offeror's staff shall correct or adjust any part of the recertification as requested by HPHA. See Attachment 3.
- c. Evaluate eligibility status and update income and rent charges on each tenant's record on recertification dates as established.
- d. Advise the tenant of any changes in eligibility status resulting from recertification and provide 45 days written notification of changes in rent or serve written notification to vacate to the tenant, due to an ineligibility finding.
- e. Make appropriate adjustments in rent charges when tenant reports changes of family income and/or composition.

5. Tenant Defaults, Rental Agreement Terminations and Evictions

Upon finding a tenant to be in default or in violation of any covenant, condition, provision, rule or regulation of the Lease or pertaining to the property, the Successful Offeror shall proceed as follows:

- a. A written notice of default ("Notice of Default") stating the nature of the default or violation and the specific facts shall be served to the tenant and a copy maintained in the tenant's record. The notification of default shall contain a demand for curing the violation within the stated period of time, which shall be in the case of:
 - 1. Failure to pay rent, 14 days from receipt of Notice of Default;
 - 2. Creation or maintenance of a threat to the health or safety of other tenants, or the Successful Offeror's affiliates and/or employees, a reasonable time commensurate with the urgency of the situation; and
 - 3. In all other cases, 30 days from receipt of the Notice of Default.
- b. The Successful Offeror shall institute Lease termination and eviction proceedings for failure to cure the default within the stated period of time in the Notice of Default or in accordance with arrangement made pursuant to the informal meeting;
 - 1. The determination to terminate shall not be for reasons other than:
 - a) Serious or repeated violations of material terms of the covenants and conditions of the Lease, project rules and regulations;

- b) Failure to make payments due under the Lease;
 - c) Failure to fulfill tenant obligations as set forth in the Lease; or
 - d) Other good cause.
2. The Successful Offeror shall file or cause to be filed with the District Court, a complaint to terminate the Lease in accordance with chapter 521 HRS, Landlord Tenant Code
 3. The appropriate Successful Offeror's staff shall be available as an HPHA witness at scheduled proceedings.
- c. The Successful Offeror shall comply with all other requirements for Lease terminations and evictions that are or may hereafter be required by law, and the HPHA rules.

6. Maintenance

The Successful Offeror shall maintain and repair the properties in a condition acceptable to the HPHA and in accordance with local and State laws, codes, and regulations and in accordance with the budget and Maintenance Plan including, without limitation, providing routine and emergency/urgent repairs, renovating vacant units and providing preventive maintenance services for the units and its equipment as well as providing grounds maintenance for the common areas and common facilities. Routine and emergency/urgent repairs shall include without limitation plumbing, electrical and carpentry. Common areas and facilities, shall mean and include, without limitation, parking lots, and sidewalks. Maintenance activities should follow the HPHA's maintenance policies and procedures.

All staff employed and/or subcontracted shall be experienced and fully qualified to engage in the activities and perform the services required, and that all applicable licensing and operating requirements are in compliance with federal, state, and county laws. The Successful Offeror shall also provide the following minimum services:

- a. Ensure that maintenance staff is qualified and capable of providing minor repair and preventive maintenance for Ke Kumu Ekahi. It is the sole responsibility of the Successful Offeror to ensure that maintenance staff is qualified and properly trained to provide maintenance and repair services.
- b. Ensure that maintenance staff is capable and properly trained in the HPHA work order system, including procedures for opening and closing of work orders, prioritization and timely response.

- c. Maintain and repair units on a timely basis. The HPHA reserves the right to inspect and closely monitor the Successful Offeror's activities and efforts to maintain and repair units.
- d. Respond to requests for maintenance services as follows:
 - 1. Routine maintenance services within two (2) business days from the date of such request; and/or
 - 2. Emergency/urgent maintenance services shall occur not later than four (4) hours from the time of such request seven (7) days a week, 24 hours each day and abated or resolved within 24ur hours.
- e. Maintain the grounds and all common areas of Ke Kumu Ekahi including but not limited to entries, thoroughfares, and lobbies in a clean and presentable condition at all times. The Successful Offeror shall make certain all parking area surfaces are maintained in good condition, free from need of repair and free from derelict and/or abandoned vehicles.
- f. Rehabilitate and clean vacated units to a marketable condition so that the unit is **ready for occupancy and leased** within seven (7) business days from the date the tenant vacated. Vacated units referred and approved by the HPHA that require substantial renovation/ construction shall be exempt for the seven (7) business day turnaround requirement.
- g. Refer units that are considered uninhabitable and require substantial renovations/construction to the HPHA within two (2) business days of the final unit assessment/inspection. All referrals to the HPHA shall be submitted through the designated Contract Administrator.
- h. Conduct an annual inspection of every unit, major and regulated systems, and all accessible/inspectable exterior and common areas of each property to ascertain the physical condition in accordance with the Uniform Physical Condition Standards (UPCS).
- i. Charge tenants for maintenance work in accordance with the Rental Agreement when work is required to repair damage to such unit other than ordinary wear and tear. The charges shall be consistent with HPHA policies.
- j. Purchase services, supplies, materials and equipment as authorized and in accordance with the approved budget. All equipment purchased shall be delivered to the HPHA Central Storeroom Warehouse and will be re-delivered to Ke Kumu Ekahi and it shall be

considered property of the HPHA and must be purchased and recorded in compliance with State rules.

- k. Obtain prior written approval from the HPHA for maintenance expenditures over and above those authorized in the budget and maintenance plan.
- l. Responsible to properly store and safeguard necessary supplies at Ke Kumu Ekahi, maintain a perpetual inventory, and store and maintain equipment at Ke Kumu Ekahi available for the HPHA inspection upon request.
- m. Conduct extraordinary maintenance as scheduled or as approved by the HPHA.
- n. Implement a preventive maintenance program, performing preventive maintenance services in each unit at least once a year and perform maintenance check(s) and correction(s) in any unit entered during a tenant requested maintenance repair. A schedule of the preventive maintenance program is to be submitted to the HPHA.
- o. Make all additions, betterments, and replacements as requested and approved by the HPHA on a cost-reimbursable basis. The HPHA shall make reasonable efforts to provide plans for substantial additions, betterments, and/or replacements to the Successful Offeror.
- p. Prepare and submit monthly reports on selected maintenance operations.
- q. Provide pest control services as needed.
- r. Provide refuse collection and bulky item disposal services and maintain all refuse areas, enclosures and receptacles in a clean condition and in accordance with local, State, and Federal fire, safety and health codes. See Attachment 19.

7. Accounting and Fiscal Services

The Successful Offeror shall perform the following fiscal services for the property:

- a. Maintain a Tenant Accounting System for all transactions including rents, security deposits, and maintenance charges and keep a running balance on each account;
- b. Maintain a cash and disbursement register to record operating receipts and disbursements;

- c. Submit monthly accounting reports to the HPHA by the fifth (5th) business day of each month for the prior month reports to include: cash receipts and disbursements with copies of invoices, delinquencies, vacancies and project operating account and reserve account balances;
- d. Develop a proposed annual operating budget for the HPHA approval, using a format as specified by the HPHA. And, the Successful Offerors' operations shall conform to the approved operating budget during the term of this Contract;
- e. Bill tenants monthly and maintain tenant ledgers with records of all accounting transactions, including security deposits and maintain a running balance on each account;
- f. Make appropriate charges for damage to any unit by inspecting such unit with the tenant prior to vacating and submit such charges to be deducted from the security deposit or to be billed to the tenant along with the request to the HPHA for security deposit refund so a net refund amount can be issued within 14 days of the rental agreement termination date;
- g. Coordinate the subcontracting of the HPHA approved services to the property following the State procurement rules and regulations;
- h. Pay operating expenses from the operating account established by the HPHA;
- i. Ensure that all payments for goods/services received are made within 30 days of receipt of invoice. The HPHA shall deduct interest paid to the vendor in accordance with 103-10, HRS from the Successful Offeror's management fee if payment is issued in excess of 30 days from the invoice receipt date. This shall not apply in the event that the delay in payment is due to circumstances beyond the control of the Successful Offeror and acceptable to the HPHA. The Successful shall comply with section 103-10.5, HRS;
- j. Make all payments of salaries, wages, benefit contribution, and payroll taxes to or on behalf of property staff, and maintain all payroll records. Reimbursement of such items shall be made from the operating account;
- k. Submit for approval a monthly invoice for management fees earned to the HPHA prior to payment from the operating account;
- l. Maintain a detailed listing of the property's fixed assets;

- m. Respond to findings of any independent, HHFDC, or HPHA audit of the complex by submitting a corrective action plan and implementing the plan, if applicable;
- n. Create any or all new recording forms to provide informational and support data required by the HPHA, in such a manner that all input will be easily transferable to the HPHA reporting and recording forms or that shall be otherwise acceptable to the HPHA;
- o. Provide additional data requested by the HPHA utilizing current staff and personnel power. Special studies or surveys requiring pertinent expertise requested by the HPHA shall not be deemed additional data; and
- p. Make all records concerning the property available to the HPHA, during normal business hours, as requested.

8. Office Space, Equipment, and Supplies

The Successful Offeror shall be permitted to use any designated administrative office space, maintenance facility, and/or other equipment assigned for the expressed and specific use at the properties under Ke Kumu Ekahi. All personal property belonging to the HPHA and located at Ke Kumu Ekahi shall be under the custody and control of the Successful Offeror at all times. The Successful Offeror shall accept full responsibility for all equipment, normal wear and tear excepted. The Successful Offeror shall be fully responsible for lost, damaged, or stolen equipment and/or supplies when it is due to the Successful Offeror's negligence, such as the failure to properly store and secure the equipment and/or supplies. The HPHA reserves the right to deduct from the five percent (5%) retainage the value of the stolen, lost or damaged equipment or property from the Successful Offeror's earned monthly management fee.

The Successful Offeror shall not close the Ke Kumu Ekahi designated administrative office and maintenance facility during normal business hours without prior written approval by the HPHA.

The Successful Offeror will perform the following minimum services:

- a. Conduct an opening and closing inventory of equipment and supplies with the Contract Administrator upon the start and end date of the Contract.
- b. Conduct an annual physical inventory of all equipment, materials and supplies located at Ke Kumu Ekahi or upon 24 hours notice, the HPHA, may conduct an inventory audit at Ke Kumu Ekahi

- c. Replace any consumable supplies in the current inventory of Ke Kumu Ekahi. The Successful Offeror may forego the replenishment of supplies that are inventoried in excess of the reasonable needs of the Ke Kumu Ekahi operating budget as developed by the Successful Offeror and as approved by the HPHA.
- d. Purchase supplies, materials, and equipment for the expressed and specific use at Ke Kumu Ekahi. Equipment purchases require prior written approval by the HPHA, shall be considered property of the HPHA and shall follow applicable State and HPHA fixed asset rules and regulations.
- e. Comply with all State and Federal laws, regulations, rules, and policies regarding the procurement of goods, services and construction.
- f. Ensure that all materials and supplies are properly entered into the materials inventory database and documented on work orders when used/pulled from inventory.
- g. Use company letterhead for all correspondence with the HPHA.

9. Tenant Relations

The Successful Offeror shall promote and maintain good relations with the tenants and shall perform the following minimum services:

- a. Respond to all tenant requests involving concerns about the conditions or quality of life at Ke Kumu Ekahi in compliance with the HPHA complaint procedures such as grievance hearings and resolve all significant or recurring problems.
- b. Institute and maintain informative tenant communications to advise tenants of any changes in policies, rules, regulations, or pertinent and necessary instructional bulletins such as storm, fire, or hazard regarding the complexes.

10. Supportive Services

The Successful Offeror shall coordinate the following minimum services:

- a. Advise residents of community services and programs available within the community to meet their needs.
- b. Provide tenant orientation(s) on available community services and programs to ease their transition into government assisted housing.

- c. Work with community agencies, organizations and tenant groups to promote and encourage improvement of supportive services for tenants.
- d. Provide guidance and/or referral services to appropriate agencies to assist tenants who are experiencing problems in money management, mental health, marital discord, abuse of a family household member, poor housekeeping and other social problems.
- e. Establish an anonymous tenant suggestion system (suggestion box).
- f. Encourage a cohesive community within the property's population.
- g. Provide access to community facilities to community organizations and non-profit agencies that provide services that are consistent with the HPHA's mission and goals.

11. Coordination of Renovation, Construction, and Relocation

- a. Planned Renovation / Construction / Major Repair Schedule:

Description	Est Start of Construction
Reroof, Exterior Painting, ADA Site Work	tbd

- b. Relocation

In the event that the property undergoes major renovation/modernization that involves the temporary relocation of tenants, the Successful Offeror shall be responsible to assist with the following minimum services:

- 1. Locate suitable temporary housing such as other public housing sites or private owned housing available on the open residential rental market with maximum rents not to exceed current Section 8 Fair Market Rent (FMR).
- 2. Execute a Certificate of Right to Return, certifying tenants' right to return upon completion of the modernization construction.
- 3. Process reimbursable costs to the tenant for all reasonable out-of-pocket expenses incurred, including the cost of moving to and from the temporary housing and incidental expenses to the HPHA.
- 4. Upon completion of modernization construction, conduct walk-through unit inspection and turn over keys with tenant prior to move in.

In the event that a property is to undergo renovation where the entire property is vacated, the Successful Offeror's management fee will be forfeited during that time period. Upon completion of modernization construction, the HPHA will notify the Successful Offeror of the ability to resume earning of the management fee on those renovated units.

(END OF SECTION)

Section 3

Proposal Forms and Instructions

Section 3

Proposal Forms and Instructions

I. General Instructions for Completing Forms

When an interested offeror submits a proposal, it shall be considered a complete plan for accomplishing the tasks identified in this RFP. The interested offeror's proposal must demonstrate an understanding of and the ability to meet and perform all contractual requirements listed in this RFP.

The submission of a proposal shall constitute the interested offeror's indisputable representation of compliance with every requirement of the RFP, and that the RFP documents are sufficient in scope and detail to indicate and convey a reasonable understanding of all terms and conditions of performance of the work to interested offeror.

An interested offeror shall submit one (1) original proposal marked "ORIGINAL" and four (4) copies of the original marked "COPY." It is imperative to note that the interested offeror submit only one (1) original and the required number of copies. The outer envelope or packaging of the proposals shall be sealed and clearly marked with the RFP number and title, the interested offeror's name, address, telephone number, fax number and address it to the attention of the RFP Coordinator.

All corrections to a proposal shall be initialed in ink by the person signing the proposal for the interested offeror. Any illegible or otherwise unrecognizable corrections or initials may be cause for rejection of the proposal.

Before submitting a proposal, each interested offeror must:

- A. Thoroughly examine the solicitation documents. Solicitation documents include this RFP, any attachments, plans referred to herein, and any other relevant documentation.
- B. Be familiar with local, State, and Federal laws, ordinances, rules and regulations that may in any manner affect cost, progress, or performance of the work.

Proposals shall be submitted to the HPHA in the prescribed format outlined in this RFP. A written response is required for each item, unless indicated otherwise.

No supplemental literature, brochures or other unsolicited information should be included in the proposal packet.

TIP: Interested offerors should submit its proposal with enough detail to ensure that the reader is able to fully understand their approach to management and maintenance. A good test is to give the proposal to someone who has not written the proposal and see if they are able to get a clear picture of how the management unit will be operated.

II. Proposal Forms

- A. The proposal forms must be completed and submitted to the HPHA by the required due date and time, and in the format prescribed by the HPHA. Email and facsimile transmissions shall not be accepted. Proposals submitted on compact disk or in electronic format shall not be accepted.
- B. Interested offeror shall submit its proposal under the interested offeror's exact legal name that is registered with the Department of Commerce and Consumer Affairs and shall indicate this exact legal name. Failure to do so may delay proper execution of the Contract.
- C. Interested offeror's authorized signature shall be an original signature in ink. If the proposal is unsigned by an authorized representative as submitted on the corporate resolution or the affixed signature is a facsimile or a photocopy, the proposal may be rejected unless waived by the HPHA pursuant to section 3-122-31(c)(1)(B), HAR.
- D. A proposal security deposit is not required for this RFP.
- E. A Transmittal Letter shall be included in the proposal. See Attachment 17. The Transmittal Letter shall be in the form of a standard business letter on official business letterhead and signed by an authorized representative. The Transmittal Letter must include:
 - 1. A statement indicating that the interested offeror is a corporation or other legal entity and the federal and state taxpayer identification number of the legal entity.
 - 2. A statement that the interested offeror is or will be registered to do business in Hawaii and will obtain a Federal Tax License and State General Excise Tax License before the start of the work.
 - 3. A statement declaring the interested offeror is not in violation of chapter 84, HRS, concerning prohibited State contracts.
 - 4. A statement certifying that the prices(s) submitted by the interested offeror was (were) independently arrived at without collusion.

5. A statement acknowledging and identifying that all addenda to this RFP issued by the HPHA have been received by the interested offeror. If no addenda have been received, a statement to that effect should be included.
 6. A statement that the interested offeror has a valid State of Hawaii Real Estate Broker's license and employs a licensed principal broker including the name, date and license number. **Interested offerors must submit evidence of said licenses.**
 7. A statement authorizing the HPHA to verify information provided in the interested offeror's proposal.
- F. The numerical outline for the application, the titles/subtitles, and the interested offeror organization and RFP identification information on the top right hand corner of each page should be included.
- G. Consecutive page numbering of the Proposal Application should begin with page one and end with the last numbered page of the complete proposal.
- H. Proposals must be bound and tabbed by sections.

III. The Proposal Application comprises the following sections:

- *Title Page*
- *Table of Contents*
- *Background and Summary*
- *Experience and Capability*
- *Personnel: Project Organization and Staffing*
- *Management Plan*
- *Financial*
- *Other*

A. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the proposal in such a way as to provide the HPHA with a broad understanding of the entire proposal. Include a brief description of the interested offeror's management philosophy and overall approach to the management of Ke Kumu Ekahi. Include a brief description of the interested offeror's organization, the goals and objectives related to the service activity, and how the proposed service is designed to meet the need identified in the service specifications.

B. Experience and Capability

The Successful Offeror should have three (3) years experience in property management and two (2) years experience in managing multi-family residential properties. The Successful Offeror shall be experienced and knowledgeable in the management of affordable housing projects, including without limitation, various HUD housing programs necessary to manage the properties under Ke Kumu Ekahi.

1. Necessary Skills and Experience

The interested offeror shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the delivery of the proposed services. The interested offeror shall also provide a listing of verifiable experience with projects/contracts for the most recent five (5) years that are pertinent to the proposed services.

2. Quality Assurance and Evaluation

The interested offeror shall describe its quality assurance and evaluation plans for the proposed services, including methodology. Evaluation plans must include client surveys as appropriate.

3. Coordination of Services

The interested offeror shall demonstrate the capability to coordinate services with other agencies and resources in the community.

4. Resolution of Property Management Issues

Interested offerors must provide documented evidence that, during the last two (2) years immediately prior to the deadline for receipt of proposals, the interested offeror has successfully performed duties substantially similar to the requirements as stated in Section 2, Scope of Work, of this RFP. Emphasis should be given to past performance reflecting problem resolution activities with property owners/residents. The HPHA reserves the right to verify the documented experience directly with the owner contact person as submitted in the proposal.

Only information that is submitted directly to the HPHA in the proposal package will be considered unless the HPHA seeks additional information during the evaluation process.

The HPHA reserves the right to review and consider the past performance the Successful Offeror may have had with the HPHA.

C. Personnel: Project Organization and Staffing

1. Proposed Staffing

The interested offeror shall describe the proposed staffing pattern, client/staff ratio. Refer to the applicable personnel requirements in Section 2, Scope of Work.

2. Staff Qualifications

The interested offeror shall provide the minimum qualifications, including experience for staff assigned to Ke Kumu Ekahi. Describe the knowledge and experience of the proposed property manager and administrative maintenance staff, including the day-to-day management. **Attach resumes and relevant professional background/experience of each staff and position description.**

3. Supervision and Training

The interested offeror shall describe its ability to supervise, train and provide administrative direction relative to the delivery of the proposed services.

4. Organization Chart

The interested offeror shall reflect the position of each staff and line of responsibility/ supervision. Include position title, name and full time equivalency. Both the "Organization-wide" and "Project" organization charts shall be attached to the Proposal Application.

D. Management Work Plan

The management work plan shall address the tasks required under this RFP and must demonstrate the interested offeror's understanding of the services required. The interested offeror must provide a detailed work plan for accomplishing the administrative management, and maintenance duties required for Ke Kumu Ekahi. The work plan should describe how Ke Kumu Ekahi will be operated on a day-to-day basis including actions to be taken, responsible parties, and timelines for implementation. Failure to address all requirements of the Scope of Work may be cause for the proposal to be determined non-responsive and rejected.

The management work plan must address the following minimum services:

1. **Administrative Requirements**
Describe in detail how vacancies in personnel will be handled to ensure delivery of services are maintained satisfactorily, staff are qualified, capable and properly training of providing the services requested.
2. **Re-Examinations, Rent Collection and Tenant Account Receivables**
Describe in detail how re-examinations, rent collection, and tenant account receivables for the property will be handled to ensure delivery of services are maintained satisfactorily. Additionally, based on the current delinquent rate, describe in detail how the two percent (2%) delinquency rate will be attained and maintained. Include actions to be taken, responsible parties, and timelines for implementation.
3. **Unit, Common Area & Grounds Maintenance**
Describe in detail how annual unit inspections, and unit, common area and grounds maintenance for the property will be performed satisfactorily. Include actions to be taken, responsible parties, and timelines for implementation.
4. **Unit Turnover**
Based on the current unit turnover rate, describe in detail how the two percent (2%) vacancy level and the seven (7) day unit turnover will be attained and maintained. Include actions to be taken, responsible parties, and timelines for implementation, quality control.
5. **Work Order System**
Describe in detail how unit repair and maintenance work orders will be accurately recorded and closed out. Include actions to be taken, responsible parties, and timelines for implementation.
6. **Routine and Preventive Maintenance**
Describe in detail how routine and preventive maintenance will be addressed on a timely basis for each property. Include actions to be taken, responsible parties, and timelines for implementation.
7. **Utilities**
Describe in detail how electricity and water consumption for the property shall be monitored for unusually high usage or irregular charges. Include how staff will work with the tenants to conserve water and electricity on a regular basis.

8. **Residential Refuse Collection and Disposal**
Describe in detail how bulky item disposal shall be addressed for the property. Include actions to be taken, responsible parties, and timelines for implementation.
9. **Pest Control**
Describe in detail how insect and rodent issues shall be addressed at the property. Include actions to be taken, responsible parties and timelines for implementation.
10. **Environmental, Safety and Health Plan**
Describe in detail an environmental, safety and health plan for the property. Include actions to be taken, responsible parties, and timelines for implementation.
11. **Resident Services**
Describe in detail how resident services will be addressed at the property. Include actions to be taken, responsible parties, and timelines for implementation.
12. **Safety and Security**
Describe your understanding of the safety and security issues at the property. Include in detail how safety and security issues will be addressed.
13. **Procurement of Services, Equipment, and Supplies**
Describe how procurement of services, equipment and supplies will be handled and how it complies with state regulations. Include actions to be taken, responsible parties, and timelines for implementation.
14. **Service Interruptions**
Describe in detail how service interruptions will be addressed for the property. Include actions to be taken, responsible parties, and timelines for implementation.
15. **Regular Business Hours**
Describe in detail how regular business hours will be managed.

E. Financial

1. Total Management Expense Proposal

Interested offerors shall propose a total management expense proposal for Ke Kumu Ekahi. See Attachment 12. This price will include the interested offeror's management fee, Ke Kumu Ekahi personnel salaries, including clerical, housing specialist and site

management, personnel fringe benefits, interested offeror's insurance expense associated with managing Ke Kumu Ekahi as well as all applicable Federal, State and local taxes and refuse collection services. The current wage rates and position class specifications for administrative and maintenance workers are set forth in Attachment 14 and are available at <http://dhrd.hawaii.gov/state-hr-professionals/class-and-comp/>.

The expense proposal should not include direct postage, telephone, copying and other direct office expenses that are reimbursable by the HPHA. Mileage reimbursement for staff costs to travel to pick up equipment and supplies are also direct project expenses.

2. Cost Reimbursement for All Costs Related to Personnel

The cost reimbursement pricing structure reflects a not to exceed purchase arrangement in which the HPHA pays the Successful Offeror for budgeted costs that are actually incurred in delivering the services specified in the Contract, up to a stated maximum obligation. Cost reimbursement shall apply, without limitation, to personnel salaries, wages, medical benefits, payroll taxes and other management expenses such as liability insurance. The Successful Offeror shall be required to submit invoices detailing the amount(s) to be reimbursed.

F. Other

1. Financial Related Materials

In order to determine the adequacy of the interested offeror's accounting system as described under the administrative rules, the interested offeror shall submit a copy of the most recent financial audit or other acceptable evidence that the interested offeror has an adequate accounting system.

The interested offerors should also describe in a comprehensive manner the fiscal management structure, including but not limited to budgeting, fiscal controls, and accounting.

2. Administrative Policies

The interested offeror shall submit the following written policies with their proposal (copy onto a CD-ROM or USB Drive):

- a. Drug Free Workplace Policy;
- b. Sexual Harassment Awareness in the Workplace Policy;
- c. Non-Violence in the Workplace Policy;

- d. Standards of Conduct;
- e. Fair Housing Policy;
- f. Language Access Policy;
- g. Smoking Policy;
- h. Safety Plan or Policies; and
- i. Procurement Policy and Procedures.

(END OF SECTION)

Section 4

Proposal Evaluation & Award

Section 4

Proposal Evaluation & Award

I. Proposal Evaluation

An evaluation committee approved by the HPHA Executive Director or designee will evaluate all responsive and responsible proposals. The evaluation of such proposals will be based solely on the evaluation criteria set forth in this RFP. The evaluation committee's primary responsibility shall be to review the technical aspects of the submitted proposals. The price proposal review will be conducted by the evaluation committee chairperson. The review criteria will be as follows:

<u>Evaluation Categories</u>	<u>Possible Points</u>
Mandatory Requirements	Pass or Rejected
<i>Proposal Application</i>	100 Points
A. <u>Background and Summary</u>	3 points
1. Proposals will be reviewed for overall compliance with RFP requirements.	
2. Up to 3 points will be awarded based on the offeror's ability to clearly and concisely summarize how the proposed service is designed to meet the need identified in the service specifications.	
B. <u>Experience and Capability</u>	15 points
1. Proposals will be reviewed for overall compliance with RFP requirements.	
2. Up to 10 points will be awarded based on the extent to which the offeror clearly demonstrates their experience and knowledge, quality assurance plan, and ability to coordinate services with other agencies to provide the proposed services.	
3. Up to 5 points will be awarded based on the extent to which the offeror clearly demonstrates having successfully performed the proposed services.	

<u>Evaluation Categories</u>	<u>Possible Points</u>
C. <u>Personnel: Project Organization and Staffing</u> <ol style="list-style-type: none"> Proposals will be reviewed for overall compliance with RFP requirements. Up to 6 points will be awarded based on the offeror's proposed staffing pattern and minimum qualifications pattern related to the delivery of the proposed services. Up to 6 points will be awarded based on the offeror's organization chart, ability to supervise, train, provide administrative direction to the delivery of the proposed services. 	12 points
D. <u>Management Work Plan</u> <ol style="list-style-type: none"> Proposals will be reviewed for overall compliance with RFP requirements. 1 point will be awarded on the offeror's proposal addressing the minimum services listed in the RFP. Up to 27 points will be awarded on the offeror's ability to clearly and concisely describe in the management plan how the proposed administrative services will be accomplished. Up to 27 points will be awarded on the offeror's ability to clearly and concisely describe in the management plan how the proposed maintenance services will be accomplished. 	55 points
E. <u>Financial</u> <ol style="list-style-type: none"> Proposals will be reviewed for overall compliance with RFP requirements. Up to 5 points will be awarded based on the reasonableness of the offeror's total management price for the proposed services. 	5 points
F. <u>Price Proposal</u> <ol style="list-style-type: none"> Proposals will be reviewed for overall compliance with RFP requirements. Up to 10 points will be awarded to the proposal with the lowest cost factor. Each proposal that has a higher cost factor than the lowest must have a lower rating. 	10 points
TOTAL POSSIBLE POINTS	100 Points

Proposals shall be classified initially as acceptable, potentially acceptable, or unacceptable.

If numerous acceptable and potentially acceptable proposals are submitted, the evaluation committee may rank the proposals and limit the priority list to three (3) responsive and responsible offerors who submitted the highest-ranked proposals. If there are less than three (3) acceptable or potentially acceptable proposals, the HPHA shall not be required to hold discussions with these offerors who submitted unacceptable proposals.

Discussion may be conducted with priority listed successful offerors who submit proposals determined to be acceptable or potentially acceptable of being selected for award, but proposals may be accepted without discussions. The objective of these discussions is to clarify issues regarding the Successful Offeror's proposal before the best and final offer, if necessary.

II. Mandatory Requirements

The HPHA will conduct an initial review to ensure that all proposals meet the minimum threshold requirements. Proposals will be reviewed to ensure submittal of all required attachments, certifications, forms, and narrative sections.

Statements which indicate that mandatory certifications will be submitted upon Contract award shall be unacceptable.

III. Financial/Price Proposal Review

The financial/price proposal review will be evaluated for financial and contractual acceptability and for reasonableness of the price proposal. The proposal with the lowest cost factor shall receive the highest available rating allocated to cost. Each proposal that has a higher cost factor than the lowest must have a lower rating for cost.

The points allocated higher to higher priced proposals must be equal to the lowest proposal price multiplied by the maximum points available for price, divided by the higher proposal price as follows:

$$\frac{\text{Price of the lowest price proposal} \times 10}{\text{Price of the proposal being rated}}$$

In determining whether a proposal is responsive, the HPHA will evaluate the costs and its supporting documentation against realistic operational expenses.

The HPHA will also review the most recent audited statements of the Successful Offeror.

IV. Technical Review

The interested offeror's proposal shall be in the format as prescribed by this solicitation and shall contain a response to each of the areas identified that affects the evaluation factors for award.

- A. The technical proposal will be evaluated to determine, if the interested offeror possesses the capability to successfully perform the requirements of the solicitation. The technical criteria are shown below:
1. Experience and Capability;
 2. Personnel and Staffing; and
 3. Management Plan.
- B. Proposals will be evaluated for technical and contractual acceptability. Proposals shall be prepared in accordance with the instructions given in the RFP and shall meet all requirements set forth in this RFP.
- C. Pursuant to section 3-122-112, HAR, Responsibility of Offerors, the Successful Offeror shall produce documents to demonstrate compliance with this section.
- D. Past Performance. The HPHA may evaluate the quality of each interested offeror's past performance. The assessment of an interested offeror's past performance will be used as one means of evaluating the credibility of the interested offeror's approach to work accomplishment in the management plan. A record of marginal or unacceptable past performance may be an indication that the promises made by the interested offeror are less than reliable. Such an indication will be reflected in the HPHA's overall assessment of the interested offeror's proposal. However, a record of acceptable or even excellent past performance will not result in a favorable assessment of an otherwise unacceptable technical proposal.

In investigating an interested offeror's past performance, the HPHA may consider information in the interested offeror's proposal and information obtained from other sources, including past and present customers and their employees; other Government agencies, including state and local agencies; consumer protection organizations and better business bureaus; former subcontractors; and others. Evaluation of past performance is a subjective assessment based on a consideration of all relevant facts and circumstances. The HPHA may seek to determine whether the interested offeror has consistently demonstrated a commitment to customer satisfaction and timely delivery of quality goods and services at fair and reasonable prices.

The HPHA's conclusions about the overall quality of the interested offeror's past performance may be influential in determining the relative merits of the interested offeror's proposal and in selecting the Successful Offeror whose proposal is considered most advantageous to the HPHA.

Past performance includes the interested offeror's record of conforming to specifications and to standards of good workmanship; the interested offeror's adherence to contract schedules, including the administrative aspects of performance, the interested offeror's control of costs, including costs incurred for changes in the scope of work; the interested offeror's reputation for reasonable and cooperative behavior and commitment to customer satisfaction; and, generally, the interested offeror's business-like concern for the interests of the client.

V. Method of Award

All proposals submitted will be evaluated on the basis of the evaluation criteria listed herein. Proposals shall conform to all terms and conditions contained in this Request for Proposals. Proposals which do not conform to all requirements expressed in this solicitation may be rejected without further evaluation, deliberation or discussion.

- A. All proposals will be reviewed for reasonableness. Offers that are not within the competitive range will be notified that their proposals are unacceptable, negotiations/discussions are not contemplated, and any revisions of their proposals will not be considered.
- B. Award will be made to the responsive and responsible offeror whose proposal conforms to the solicitation and will be most advantageous to the HPHA with consideration to price and other evaluation criteria set forth in this RFP.

Pursuant to chapter 3-122-59 HAR, if there is only one responsible offeror submitting an acceptable proposal, then an award may be made to the single offeror, be rejected and new request for proposals may be solicited if certain conditions are not met; the proposed procurement may be cancelled; or an alternative procurement method may be conducted.

- C. The HPHA reserves the right to award a Contract on the basis of the initial offers received without discussion. Offers are solicited on an "all or none" basis. Failure to submit offers for all items and quantities listed shall be cause for rejection. Proposals should be submitted initially on the most favorable terms of a price and technical standpoint, which the interested offeror can submit to the HPHA.

(END OF SECTION)

Section 5

Attachments

1. Summary of Physical Characteristics of Ke Kumu Ekahi
2. Property Site Map
3. Sample of Various Reporting Forms
4. Sample Rental Agreement
5. Sample Contract for Goods and Services Based on Competitive Sealed Proposals
6. Sample Contract – Attachment S1, Scope of Services
7. Sample Contract– Attachment S2, Compensation and Payment Schedule
8. Sample Contract – Attachment S3, Time of Performance
9. Sample Contract – Attachment S4, Certificate of Exemption from Civil Service
10. Sample Contract – Attachment S5, Special Conditions
11. General Conditions, State AG-008 103D
12. Price Proposal Format
13. Wage Certificate
14. Position Descriptions and Current Wage Rates
15. Examples of Project & Management Fee Costs
16. Rental Assistance Handbook
17. Sample Transmittal Letter
18. Hawaii State Government 2016/2017 Holiday Schedule
19. Refuse Collection Service Schedule
20. Proposal Submittal Checklist

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